

RESILIENCE THROUGH ADAPTATION

2020-2021



SHARE THE
WARMTH

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A WORD FROM STÉPHANIE AND CHRISTIAN

RESILIENCE THROUGH ADAPTATION

At Share the Warmth, the year 2020-2021 was marked by great solidarity, an extraordinary capacity to adapt and an organizational agility that

allowed us to meet the needs of the community during the worst health crisis of the 21st century. During the course of the pandemic, almost all of our services to members were maintained, beyond all expectations.

Our food bank went above and beyond by offering delivery to all of our members four days a week, year round, in order to limit their displacement. Public health guidelines were strictly adhered to. The youth programs, as well as the Boîte à lunch program, reinvented themselves by offering their services online. We were also able to resume the PAAS-Action

program in September, a program that had been interrupted for almost six months at the beginning of the pandemic.

In addition, the Board of Directors and Executive Director of Share the Warmth conducted an exercise of reflection and in-depth analysis in order to carry out strategic planning for 2021-2024. The vision, mission and values of the organization were reviewed and reworked in collaboration with team members in order to provide the Board of Directors with the tools to draft new strategic directions. This exercise will allow us to better promote Share the Warmth while ensuring that we meet the needs of its participants and its community members.

In closing, the resilience, ingenuity, perseverance and commitment of each member of our team has allowed Share the Warmth to stand out over the course of this extraordinary year. We would also like to sincerely thank all the donors and volunteers who have demonstrated unprecedented solidarity.

We wish you an enjoyable read!



STÉPHANIE TAILLON
Executive Director

CHRISTIAN AMESSE
Chair of the Board

OUR REVAMPED VISION, MISSION AND VALUES

VISION

Contribute to building a vibrant and engaged community that lives up to its full potential.

MISSION

To meet the community's needs with accessible services designed to elevate one another.

VALUES



COOPERATION



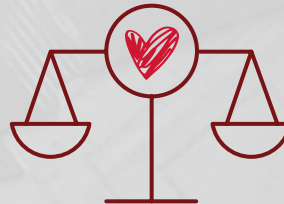
INCLUSION



**COMMUNITY
ENGAGEMENT**



QUALITY



EQUITY

OUR IMPACT IN NUMBERS

Without the help and support of our donors, partners and volunteers we would not have been able to make such a great impact in our community. **THANK YOU!**



11,000

food bank **boxes delivered.**



80,000

products sold
at our fruit and vegetable
market.



44

young chefs
learned to
cook healthy meals.



2,573

hours of music
classes taught
to children and adults.



968

children at
18 schools received **free**
school supplies.



100%

of our tutoring
students passed
their school year.



182

families bought
affordable school supplies
and holiday gifts at our
Magazin Partage events.



9

additional
employees

were hired to meet
the increase in demand
for food bank services.



15

work-training
program
participants

gained valuable work
experience.

A YEAR OF ADAPTABILITY

For the vast majority of organizations, the constraints and uncertainty of the pandemic, paired with social distancing mandates, are driving significant shifts to organizational priorities. The COVID-19 crisis continues to have a significant impact on demand, capacity, and revenue, and is influencing staffing decisions and volunteer contributions.

“I admire the efforts you are making to improve the lives of the community members. I am happy to do my part in society by participating in your cause as a volunteer if you need a hand. Thank you.”

FOOD BANK MEMBER

Services provided by charities are vital to helping our communities through the COVID-19 crisis and ensuring a strong recovery.¹

While we observed marginalized communities disproportionately face considerable devastation and challenges over the past year, we simultaneously witnessed an outpouring of generosity, strength, and community solidarity; fuelling ingenuity and innovation. Our mission to meet people's basic needs had remained constant,

but the number of people struggling to meet their basic needs and those of their families had grown exponentially. As we navigated a year of ambiguity, one thing was certain: we would do our absolute best to respond to growing food insecurity, adapt programs to provide quality online learning and remain accessible to those in job training programs. We *all* had our work cut out for us.






Non-profit organizations have made significant shifts in adapting to dramatically different operating environments. It is our hope that as you read our 2020-2021 annual report, you are immersed in the challenges we faced as an organization, but also inspired by the resilience of our community of devoted staff, volunteers, work training participants, students, donors, partners and the endurance of the members who access our services. While our students have developed self-sufficiency through online learning, their parents have stepped in to support them. As our food bank team delivered products to 100% of our members, they were met with gratitude and kind words. As our job-training participants were trained in new tasks, our team appreciated their help in filling in the gaps. Separately, we came together, and all our individual work made a collective difference.

¹ David Lasby, “New Study: Ongoing Impacts of the Covid-19 Crisis On The Charitable Sector”, *Imagine Canada*, February 17, 2021, Consulted at: <https://imaginecanada.ca/en/360/ongoing-impacts-covid-19-crisis-charitable-sector>.

SO WE CAN ALL EAT



THE FOOD BANK IN NUMBERS: A PRE-PANDEMIC VS. PANDEMIC ONE YEAR COMPARATIVE

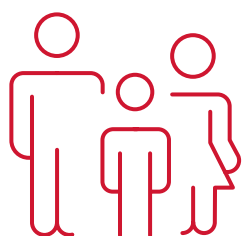
		PRE-PANDEMIC	PANDEMIC
	Home deliveries	674*	10,460
	Total food boxes distributed	5,214	11,002
	Number of days of service	77	194
	New members	408	1,470
	Number of staff members	5	14

*Exclusively members with reduced mobility



THE FOOD BANK

Share the Warmth provides quality emergency food assistance to citizens of the Southwest and Verdun boroughs of Montreal. Following the in-house guidelines of a healthy food philosophy, members receive bi-monthly food boxes with healthy items to create balanced and nutritious meals. Boxes are tailored to meet the dietary choices and restrictions of our members (halal, vegan, diabetic, etc.).



60%

of members are from
**Pointe-Saint-Charles
and Verdun.**

94%

of the **single parent
households, caregivers
are women.**

1/3

of the people we serve
are under 18.

The program that was struck hardest by the effects of the pandemic was without a doubt our food bank and the members using that service. Our food security team needed to react quickly and adapt to their newfound reality and completely change their methods of operation. They worked tirelessly to adhere to government regulations, to keep staff and members who use our services safe, and to meet the drastic increase in demand for emergency food support.

OUR DOORS CLOSE, AND OUR TRUCK ENGINES START...

To ensure the safety of staff and food bank members, 100% of the food boxes were delivered, compared to pre-pandemic where only 13% were delivered and solely to members with reduced mobility. Inevitably, this resulted in a complete revamping of the way we operate. A second delivery truck was added to our repertoire of tools to fight food insecurity and both trucks were delivering food four days a week, full-time.



We drove almost 42,000 km delivering food – that is the equivalent of driving from Montreal to Buenos Aires and back!



“I will always be grateful. You give me more than food, you give me confidence and peace of mind.”

FOOD BANK MEMBER

NEW CHALLENGES, NEW FACES

With 70% of food bank members being new to Share the Warmth since the beginning of the pandemic, and 2.5 times more members to serve, we hired 9 additional employees and our team grew from 5 staff to 14. We were able to maintain the quantity of staff needed to respond to our community's needs thanks to an influx in funds from the Emergency Food Security Fund from the Government of Canada as well as the generosity of our donors.

FOOD FOR THOUGHT

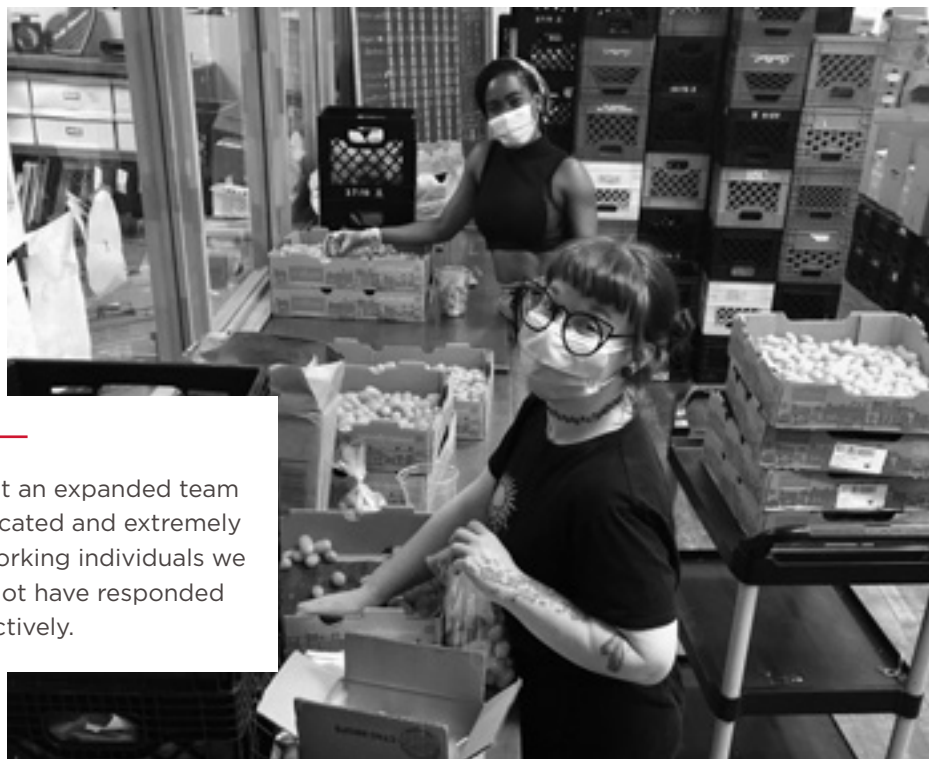
During the pandemic, our monthly food expenditures were equal to what we would spend in an entire year pre-pandemic. There was a heightened collective urgency to respond to food insecurity that fortunately resulted in more available funding and generous donations.

We introduced healthy, staple items regularly such as: fresh fruits and vegetables, milk, eggs, yogurt, cheese, pasta, oats, rice, flour, barley, peanut butter and tuna. While our members had received certain of these items in the past, they were never guaranteed regularly as we relied almost entirely on food donations. We would have not been able to meet the needs of our growing number of members without the support from our donors.



Food costs increased x10.

Food boxes went from lasting 3 days to 6 days.



Without an expanded team of dedicated and extremely hard working individuals we could not have responded as effectively.



FRUIT AND VEGETABLE MARKET

The weekly fruit and vegetable market is a social economy project that operates with a pay-what-you-can model. A variety of fruits and vegetables are available for purchase at an affordable suggested price whereby the clients can pay according to their budgets. The market aims to increase accessibility to affordable, fresh, and healthy food in the neighbourhood. Printed recipes are distributed to help in educating people how to use less common foods.

4,458

customers served.



1,845

**products sold
per market.**



93

clients per market.



1,898

**fresh home-baked
bread sold.**

Customers pay on average 80% of the suggested price.

ACCESS TO HEALTHY, AFFORDABLE FOOD MORE IMPORTANT THAN EVER

The market was the only food security program to remain open in-person during the pandemic. It quickly became an essential service, necessary for more than just the food provided. It was an important means of remaining in contact with the community. For many members it was a chance for a brief conversation and some much needed socialization in a year marked by isolation.

In 2021, prices will go up as much as five per cent, dramatically affecting the cost of food. This represents almost \$700 more for groceries for the year, for an average family in Canada.² The effects of this increase will inevitably be pronounced for already marginalized communities. Share the Warmth welcomes everyone to shop at the market because support from community members from all financial demographics greatly benefits it. It means that we can all make a meal from a deal like ours!

² Sylvain Charlebois, "As predicted, the cost of food is set to rise, costing families about \$700 more a year," *Toronto Star*, April 27, 2021, <https://www.thestar.com/opinion/contributors/2021/04/27/as-predicted-the-cost-of-food-is-set-to-rise-costing-families-about-700-more-a-year.html>.





BOÎTE À LUNCH

Boîte à Lunch is an after-school cooking program for youth. Each session consists of 10 workshops where kids learn to cook, discover new foods, and participate in recreational activities about healthy eating. Objectives of the program are to facilitate youth's enjoyment of cooking and food, include families in the program and develop self-confidence.

"I like cooking and baking for my family so we can all eat together."

OLIVIA - 10 YEARS OLD

100%

of our surveyed participants reported having **tasted new foods.**



44

young chefs learned to cook healthy meals.

.....
McGill nutritionist interns assisted.



NEW GEAR, NEW FORMAT, SAME INSPIRING ANIMATORS

In September, after one week of in-person workshops, we made the switch to virtual workshops for the participants' safety. A steep learning curve followed and animators learned to use new equipment and teaching techniques adapted to online learning. The youth passed by Share the Warmth to pick up a pre-made box of ingredients needed for the lesson. They could follow the workshop on Zoom with their peers, and all had the same ingredients to work with. The youth were given enough food to prepare a meal for a family of four.

Each week started with a topic of discussion like building a healthy plate, composting, food advertising to youth, etc. Next, the youth worked step by step through each recipe. They would take a break to taste the featured ingredient of the week and talk about how it tasted, how it grew, and how participants prepared it in their homes. The kids enjoyed their "challenge of the week" for homework such as practicing their measuring skills, tasting a new food or cooking a new dish with their families.

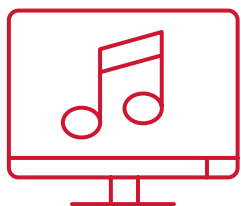
SO WE CAN ALL LEARN AND GROW





FILLING THE GAPS WITH NEW MUSIC PROGRAMMING

Due to COVID, and with very little notice, most group activities were cancelled, local summer camps closed or reduced capacity, and many members of our community found themselves facing a year void of activities. Gatherings allow for socialisation, which is crucial for healthy development. We were creative and maintained our objectives while continuing to be present in our community.



512

hours of classes given in our **summer virtual music program**.



12

young participants in **Reporters on Bikes** made 4 podcasts, 1 teen journal.

SUMMER VIRTUAL MUSIC PROGRAM

When parents speak, we listen

Parents reached out to us asking for summer courses, and we accepted the challenge! After eight weeks of music classes, the students united in the park to play the piece they had learned. The professors were astonished to see the students practiced so well that the rehearsal instantly became a concert! It was a beautiful contribution to the cultural animation of the neighbourhood.



REPORTERS ON BIKES

Giving a voice to the youth of The Point

Amongst the creative outlets of Reporters on Bikes was a Podcast created by our music students. The youth were interviewed during their summer orchestra performance. This gave participants a structured assignment and partaking in a joint project helped alleviate social isolation.



4

**instruments available
for adult music classes.**

24

**weeks of Community Jams
welcomed 42 participants.**



“I knew it [the piece] by heart... sometimes I’d just look at the sky and play it while I was counting.”

ARTHUR - 11 YEARS OLD

Podcast episode 3
Soccer and Orchestra,
Reporters on Bikes

ADULT MUSIC CLASSES

Music to all ears - expanding our music program to adults

We believe that a fulfilled community is a place where *everyone* can express themselves and continue to develop, even as an adult. If adults play a positive role in the neighbourhood, they become role models and a social safety net for the children who grow up there.

This year was a pilot project to gauge the interest of the community. The instruments available for classes were guitar, piano, clarinet and cello. Although we had few participants, namely because of the restraints of the pandemic, we intend on continuing the project in hopes that restrictions lighten.



COMMUNITY JAMS

Marching to the beat of their own drum

Funded by Amateur Artistic Practice, Community Jams brings people together, increases participant’s sense of belonging to an engaged and artistic community, and provides a positive hobby, increasing the overall health of participants. This year, while facilitated by a music therapist, 42 adults learned about music history, composed blues lyrics, and tried their hand at musical improvisation on recycled instruments. Community Jams are accessible, free of charge and do not require musical prerequisites. Doesn’t that have a ring to it?



THE YOUTH MUSIC PROGRAM

Our programs are based on the certainty that the practice of music in groups promotes healthy development and social justice in the neighbourhood. Music classes are notoriously inaccessible due to their prohibitive pricing; our sliding scale payment system, which varies according to family income, ensures that anyone who would like to learn can have equitable access to quality music programming.

WEEKLY PROGRAM



45

students learned one hour of music per week.

3

teachers with 24 years of combined experience.

In offering positive, creative and engaging leisure to youth through music, we contribute to weaving a vibrant neighbourhood, where citizens are safe. There is no music school in Pointe-Saint-Charles, so we are filling a need through this program, right here under our roof.

INTENSIVE MUSIC PROGRAM

55

students from ages 7-12.

1023

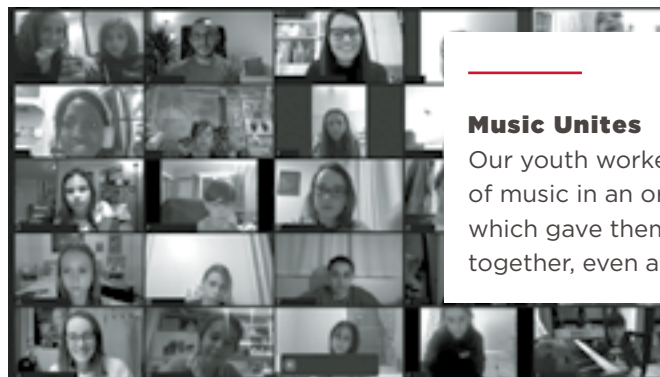
hours of music classes taught.



Instruments offered

flute, clarinet, violin, viola or cello.

We quickly realised that we would need to adapt our programs to be suitable to online learning; a mass home-delivery of instruments ensued. Creativity and collaboration took a leading role in how we taught our students, and our music professors adapted incredibly quickly. When some restrictions lifted nearing the end of the school year, our Music Director Sandrine Zuyderhoff decided to end the year with nine concerts composed of “mini-orchestras” so the children could finally show off their skills, live to their parents – what a feat!



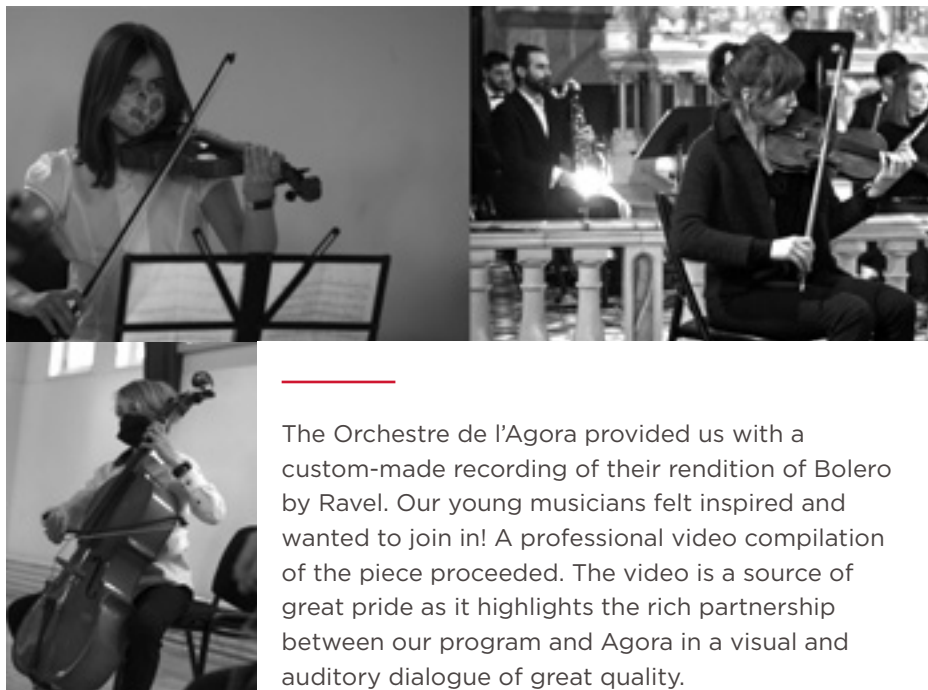
Music Unites

Our youth worked on the same piece of music in an orchestral arrangement, which gave them a sense of working together, even at a distance.

WEEKLY AND INTENSIVE MUSIC PROGRAMS UNITE!

Our way of fighting social isolation was to bring together our weekly and intensive music students. The children were able to play the same pieces and perform together for the first time.

All 62 students learned to play Bolero by Ravel. Our youth were assigned professional musicians from l'Orchestre de l'Agora - a social orchestra that seeks to position today's musician as an agent of social change within the Montreal community.³ Our partners acted as mentors and inspiration for our youth and animated a series of Master Classes. The professors encouraged our students to interpret the piece a little further. Collectively they reflected on the meaning of this repetitive piece and the metaphor it served this pandemic year.



The Orchestre de l'Agora provided us with a custom-made recording of their rendition of Bolero by Ravel. Our young musicians felt inspired and wanted to join in! A professional video compilation of the piece proceeded. The video is a source of great pride as it highlights the rich partnership between our program and Agora in a visual and auditory dialogue of great quality.

“Joining the team at Share the Warmth has allowed me the opportunity to be available for youth in the music program as well as adults in the community. We collaborate and work together using music as a unique tool and alternative medium to support development, growth, success and wellness.”

KRISTINA FRYML

To better attend to the increase in needs of our students, we added a professional Music Therapist to our team as a Youth Worker. Kristina has a Bachelor of Music with a Minor in Psychology and a Graduate Diploma and Master's Degree in Music Therapy. Her approach is holistic and adapted to the needs of our participants.



³ “Who We Are,” The Orchestre de l'Agora, accessed July 5, 2021, <https://orchestreagora.com/en/a-propos/>.



THE TUTORING PROGRAM

Our tutoring program provides quality tutoring to all 3 elementary schools in Pointe-Saint-Charles. Targeting 5th and 6th graders, it aims to ease the academic and social transition to High School. We provide financial support in the form of 20 bursaries linked to the attendance rate of each student.

“I got 19 out of 20 on a math test. I love math. It is my favourite subject. But sometimes it is a pain.”

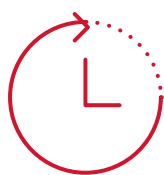
ZOE - 11 YEARS OLD

During Hooked On School Days, the youth crafted a large tree whose leaves represented the challenges that they had overcome during the school year.

When I draw, I escape
Escape from the madness of the world
When I draw, I'm taken away to a place where I feel safe
I love drawing things I adore
It opens up like a magic door that calls my name
And, with my hand, the drawing came
When I draw, my thoughts expand
It brings me to another land
When I draw, I can fly
And, I soar like a butterfly in the sky.

- Paige, 10 years

Slam workshop with David Goudreault - Quebecois novelist, poet, columnist and social worker.



160

hours of tutoring given.

40%

of our students have various learning disabilities.

Evidence suggests that while remote learning works well for some, it can broaden the so-called “performance gap” for others and affect students for years to come. That’s compounded for many children with learning disabilities and those without access to up-to-date technology and plentiful parent support.⁴ Forty per cent of our students have various learning disabilities, and our goal is to help them improve their sense of pride and confidence through enriched social interactions. For the aforementioned reason, we kept most tutoring in-person while respecting the schools’ policies.

Straight to The Point

The neighbourhood initiative “Reporters on Bikes” was a multi-faceted project that put isolated and marginalized youth in the shoes of a reporter – all while riding their bikes and reducing screen time! Our cub reporters learned valuable photography, journalism and podcasting skills which served as a vehicle to drive home ‘The Point’ that it’s challenging to be a teenager during a pandemic. Designed to reconnect with those whose educational success critically depended on their ability to attend after-school programs, the teenage reporters from our tutoring program published a newspaper titled Straight to The Point.

⁴ Nicole Thompson, “Extended school closures could widen ‘performance gap’ in students, experts say,” *The Canadian Press*, January 28, 2021, <https://www.cp24.com/mobile/news/extended-school-closures-could-widen-performance-gap-in-students-experts-say-1.5286147?cache=ahqqexyvs>.

SO WE CAN ALL WORK AND TAKE PART





PAAS-ACTION – EMPLOYMENT ASSISTANCE PROGRAM

Share the Warmth envisions building a vibrant and engaged community that lives up to its full potential. Through Emploi-Québec's PAAS-Action program, Share the Warmth provides job-training opportunities to promote the contribution of as many people as possible to the community. The program helps people who are far from the labour market to progress towards greater socio-professional autonomy, eventually integrating into the labour market.⁵



4

participants graduated the program and either found employment or moved onto a job readiness program.



15

participants took part in our work-training program.



DEVELOPING NEW SKILLS AND GAINING EXPERIENCE

In the fall, three Human Resources interns from Concordia University offered communication workshops to our participants. Topics included: leadership, active listening, interpersonal skills, setting personal goals and more. The courses were well received by PAAS-Action members and the transferrable skills allowed each person to better accomplish their objectives.



GOING THE EXTRA MILE

After many months of uncertainty and challenges meeting safety standards and regulations, we were finally able to celebrate! Over the Holidays, we hosted a small, socially distanced dinner complete with gifts and full of laughter. We thoroughly enjoyed celebrating participants' commitment, resilience and ability to adapt to ever-changing procedures.

⁵ Site officiel du gouvernement du Québec, Programmes d'aide à l'emploi, last modified November 26, 2020, <https://www.quebec.ca/emploi/conseils-en-recherche-demploi/aide-a-lemploi/programmes-daide>.



The sky is the limit

In the fall of 2020, Gemma joined our employment assistance program. She put her skills to work in our food bank, market, Boîte à lunch, Boutique, and even designed and maintained our gardens – a Jill-of-all-trades! She quickly rose to the challenge of juggling a variety of tasks, fitting right in with the team by demonstrating her interest in serving the community. Because of her wonderful work ethic and collaborative spirit, we gladly offered Gemma a full-time job as Donation Triage Attendant in our Boutique. Congratulations, Gemma!

SUCCESS STORIES

With its wide array of community programs, Share the Warmth is always in need of human resources to stay on task. We are very grateful to the dedicated team of PAAS participants for their involvement and for making the workplace more enjoyable!

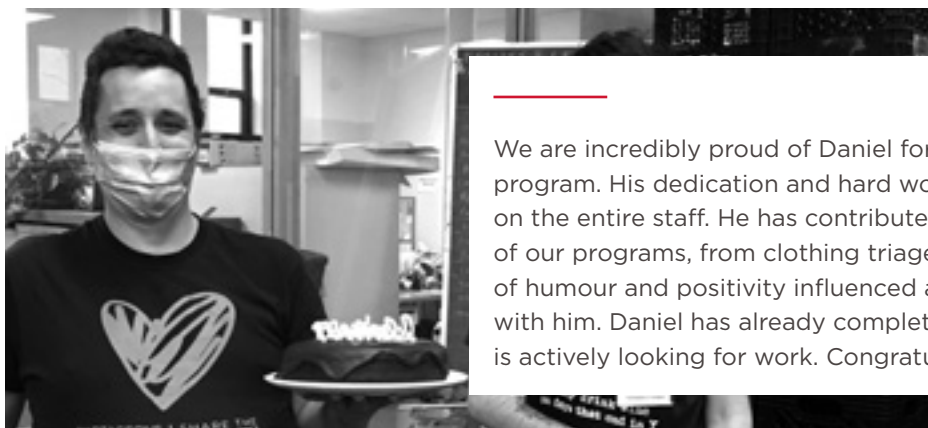


Over four years, David trained countless volunteers on the cash register and oversaw the smooth running of the Boutique. He showed interest in workshops offered and continuously looked for new opportunities. We are pleased to say that David has graduated from our program and started a new job in customer service – a field he loves. Congratulations, David!

“I find that what helped me the most in my improvement over the past year was having a competent counsellor who listens to my needs and issues. Marianne has been involved in my progress, which has generated good results. Thank you very much to everyone at Share the Warmth.”

DAVID

Now working in customer-service at a full time job.

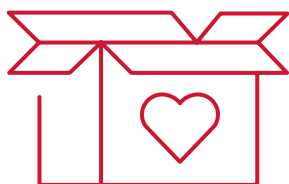


We are incredibly proud of Daniel for graduating the PAAS-Action program. His dedication and hard work has had a positive impact on the entire staff. He has contributed to our mission through many of our programs, from clothing triage to food bank deliveries. His sense of humour and positivity influenced all those who came in contact with him. Daniel has already completed a job readiness program and is actively looking for work. Congratulations, Daniel!



FUNDRAISING AND SPECIAL EVENTS

In the fiscal year preceding the start of the pandemic, Share the Warmth relied on Fundraising events for 24% of their Annual Revenue. Unfortunately, the largest fundraiser of the year – Table of Hope was cancelled for the second year in a row, representing a significant financial loss for the organization. With government bans on gatherings, necessity was the mother of invention and two adapted events were successfully carried out.

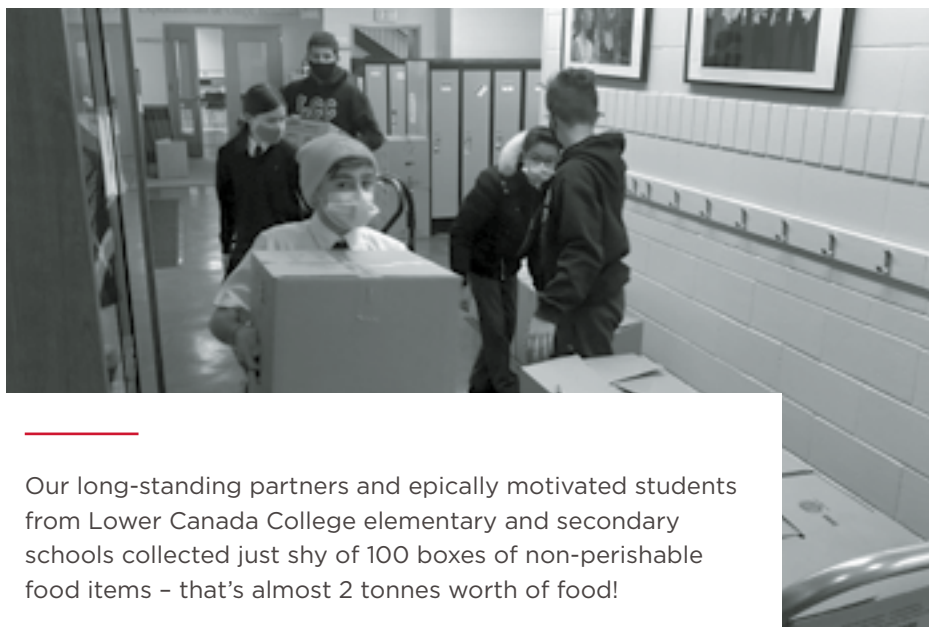


\$87,000

raised for our food bank.

5

tonnes of food collected.



Our long-standing partners and epically motivated students from Lower Canada College elementary and secondary schools collected just shy of 100 boxes of non-perishable food items – that's almost 2 tonnes worth of food!



14

third party
fundraising
initiatives.



22

companies and
organizations collected
non-perishable food.

HOLIDAY FOOD DRIVE

Our literal bread and butter

Normally we rely on Holiday Food Drive donations of non-perishable items to stock our food bank shelves for approximately eight months of the year. With most offices closed, and employees working from home, we could no longer rely on the grand majority of our food donations. For the first time, donors could purchase virtual food boxes to be distributed directly to families in need. Providing fresh, healthy, quality food is of utmost importance. These food box donations allowed us to purchase *what* our members needed, *when* they needed it. The campaign proved to be a success and 3,482 food boxes were purchased!



“In a time when we have ALL spent too much time indoors, inactive, what a fantastic fundraiser idea! Good luck team!”

Message accompanying a donation to Équipe espoir



\$10,585

raised for youth programs.

4X

the growth of Facebook page followers.

SCOTIA KIDS RUN

Équipe espoir race to the fundraising finish line

This year, Share the Warmth brought the Scotiabank run home to Pointe-Saint-Charles. As a celebration of a challenging yet successful school year, twenty-one youth ran to raise funds for their respective programs, all while adhering to safety regulations. We launched our first-ever month-long social media campaign featuring portraits and mini-biographies of our young participants describing their experiences in the music, tutoring and Boîte à lunch programs. This adapted, hybrid event empowered our youth by highlighting their successes and enabled them to give back to the programs they enjoy. The outpour of positive messages from the community of parents, teachers, friends and family members was inspiring and gave the kids the boost they needed to complete the race!

THANK YOU TO OUR INCREDIBLE VOLUNTEERS

Share the Warmth made the sad decision to close our doors to nearly all of our volunteers in order to limit the number of people at 625 Fortune Street to essential workers and to keep our community safe. With our modified mandate, we asked that volunteers come at least one full day per week to limit contacts. Many rose to the challenge and we could not have done it without them! We would like to extend our warmest thank you to our volunteers for their contributions throughout this challenging year!



Khatianah - a weekly volunteer at our Community BBQ.



SOCIAL ECONOMY

Share the Warmth operates a variety of social economy projects to provide accessible services and products to our community, as well as to increase the purchasing power of our members. These projects have been profoundly affected by store closures and the ban on gatherings. Unfortunately, Salle Wellington remained unrented for most of the year. However, other projects remained in operation and proved to be absolute necessities within the community due to the increased need during the second wave of COVID-19.



BOUTIQUE

With job loss on the rise from closures due to the pandemic, more people found themselves facing low-income budgets and the demand for low-cost clothing and household items increased. Second-hand clothing stores closed because they were not considered essential by the government and this had an impact on people living in poverty, some of whom don't have Internet or credit cards to purchase online. When decisions are made for the masses, there are often blind spots. People living in poverty are forgotten.⁶ Despite the fact that the Share the Warmth Boutique had to close for 42% of the year, sales were equivalent to the prior year when open year-round.

Over
17,000
school supplies distributed.

94
families had access to new toys at affordable prices for the Holiday season.



MAGAZIN PARTAGE

For over 20 years, Share the Warmth has hosted Magasin Partage events. Parents gain access to affordable back-to-school supplies and toys for the holiday season. Brand new items are sold at a minimal price rendering them economical for the community, alleviating financial stress, and putting the power in the hands of the parents as providers. It is thanks to our generous Corporate and individual donors that we are able to host these specialized Magasin days.

⁶ Roxane Léouzon, "Ruée vers les fripperies," *Le Devoir*, February 9, 2021, <https://www.ledevoir.com/economie/594853/ruee-vers-les-fripperies>.

STATEMENT OF FINANCIAL POSITION

This table shows the comparative financial results for the years 2020 and 2021. Thanks to the second instalment of a one-time gift from an estate of \$572,943 (2020 - \$599,347), for the first time in several years, Share the Warmth has a surplus of \$380 429. Without this contribution, Share the Warmth would have recorded a deficit of \$192,514. The surplus is a reserve and will allow Share the Warmth to maintain programs that meet the growing needs of the community. In addition, Share the Warmth has a reserve of \$600,000 from the accumulated surplus from June 30, 2020, to fund necessary maintenance to the building over the next three years. These repairs will allow us to preserve the value of the building. The financial results were affected by the cancellation of numerous fundraising events for a second consecutive year and the very high demand for food services during the entirety of the pandemic. Though funding the high cost of the food security program was not without its challenges, our valued community partners at Moisson Montreal came through providing over three-quarters of all in-kind food donations. Thanks to the team's solicitation efforts and the generosity of our donors, the total amount of corporate, individual and foundation donations remained stable, allowing community programs to continue during the fourth wave of the pandemic.

	2021	2020
Assets		
Current assets		
Cash	982,788	753,443
Accounts receivable	39,191	35,700
Prepaid expenses	11,411	8,122
	1,033,390	797,265
Property, plant & equipment	2,241,208	2,361,002
	3,274,598	3,158,267
Liabilities and Net Assets		
Current assets		
Line of credit	-	205,000
Accounts payable and accrued liabilities	54,893	60,539
Deferred contributions	1,015,754	1,069,206
	1,070,647	1,334,745
Net assets		
Invested in property, plant & equipment	1,249,572	1,317,186
Internally restricted net assets	600,000	600,000
Unrestricted	354,379	(93,664)
	2,203,951	1,823,522
	3,274,598	3,158,267
Revenues		
Fundraising activities		
Donations	1,204,826	1,182,506
Contributions in kind	877,415	487,707
Special events	500	91,468
Other		
Estate donations	572,943	599,347
Government grants	198,615	206,383
Social economy	162,826	196,050
	3,017,125	2,763,461
Expenditures		
Community programs		
Food Security Programs	1,446,032	857,336
Social Economy & Work Programs	202,032	174,256
Music & Youth Programs	259,732	265,331
Administration	605,936	407,455
Amortization	122,911	126,309
Fundraising activities	53	115,905
	2,636,696	1,946,592
Excess of revenues over expenditures (expenditures over revenues)	\$ 380,429	\$ 816,869

OUR TEAM

ADMINISTRATION

- Tanina Drvar
- Kimber Fellows
- Alexandre Gauthier
- Julie Hurtubise
- Shenel Pierre Ramsay
- Stéphanie Taillon
- Abera Vallipurathan
- Katina Vanasse

FOOD SECURITY

- Emily Balderston
- Oscar Berg
- Melanie Booth
- Benoit Carbonneau
- Emmanuel Champagne
- Bianca Sagal Chouinard
- Vanessa Cormier
- Jacob Desjardins
- Luca Fournier
- Ryan Gillespie
- Marc-Antoine Gouin
- Orise Jacques-Durocher
- Eloise Jaumier
- Karine Laplante
- Étienne Lapointe
- Étienne Parent
- Julie Poirier
- Rino Ruzich
- Riley Tan

MUSIC

- Jeanne-Sophie Baron
- Julieta Cervantes

- Juan Sebastian Delgado
- Medad Ernest
- Kristina Fryml
- Véronique Girard Mus
- Alexandre Hébert
- Suzanne Larose
- Camille Mireault-Lalancette
- Jossée MacInnis
- Edyelwys Sylva
- Eliana Zimmerman
- Sandrine Zuyderhof

TUTORING

- Meriem Abbes
- Thivya Anban
- Marie Belisle
- Vincent Benoit
- Taya Darling de Clou
- Marion Hilken
- Fleurlie Merveille

EMPLOYMENT ASSISTANCE PROGRAM

- Mark Armstrong
- Derrick Bailey
- Marc Barré Lévesque
- Gilles Bélair
- Daniel Berthiaume
- Jean-Philippe Hébert
- Marianne Lance
- Patricia Maltais
- Hajar Mokhlis
- David Poirier
- Nicolas Pontbriand

- Alain Raymond
- Gemma Smith
- Marisol Cajas Suart
- Alyzée Vigneau
- Gabriel St-Jean Vukovich

SOCIAL ECONOMY

- Serena Carden
- Russel Godding
- Mona Gittens Williams
- Alexandre Zombre

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THANK YOU TO ALL OUR DONORS

\$50,000 +

- Azrieli Foundation
- Canada Life
- Centraide of Greater Montreal
- Community Food Centres Canada
- Daboom Desserts
- Estate of Lorraine Boychuk
- Le dépôt centre communautaire d'alimentation
- Ministère de la santé et des services sociaux (PSOC)
- Moisson Montréal
- Show & Tell Fashions

\$25,000 +

- Action Gardien
- Agropur Coopérative Laitière
- Altru Foundation
- Douglass Hanson
- George Hogg Family Foundation
- Ministère de la santé et des services sociaux (PAAQ)
- Montreal St. Patrick's Foundation
- Peacock Family Found
- Zeller Family Foundation

\$10,000 +

- Chemotec
- DAC Group
- Five B Family Foundation
- Gilles Chatel Foundation
- Great-West Life Company
- Hay Foundation
- J. Armand Bombardier Foundation
- J.A. DeSève Foundation
- Jeune Oasis
- La Cantine pour tous
- Le Berlingot Foundation
- Lederman Foundation
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- McLaughlin, Frank
- Mitchel-Lincoln Packaging
- PSP Corporation
- Regitan
- Rossy Foundation (The)
- Seagulf Marine
- Telus
- Tristan
- U-Haul

\$5,000 +

- André Gauthier Foundation
- Arrondissement du Sud-Ouest
- Assemblée Nationale Québec
- Aune Foundation
- Capsom
- Cascades Canada
- Charles River Laboratories
- Claude & Henri Butchers
- CN Employees' and Pensioners' Community Fund
- Cole Foundation (The)
- Delhay, Pascale
- Dunn's Famous Decarie Blvd
- Fonds de solidarité FTQ
- Gainey Foundation (The)
- Gouvernement of Canada
- Hylcan Foundation
- James Upton Foundation
- John Brooks Company Ltd.
- Jumpstreet Educational Tours
- Kilbrish Holdings
- Little, Jeremy
- Lloyd Carr-Harris Foundation
- McDonald Stewart Foundation
- Mulroney, Mila

- Murphy Legal Management
- Philobar Design Canada
- Presse Commerce
- RBC Foundation
- Scotiabank
- T.R.E.E. Foundation for Trailing and Development
- Tomkins, Elizabeth
- WCPD Foundation

\$2,500 +

- TRSB
- Aaron & Wally Fish Family Foundation
- Aqueduct Foundation
- Aspen Technology Inc.
- Birks Family Foundation
- Brunner, Veronica
- Caisse Desjardins du Sud-Ouest de Montréal
- Chawkers Foundation
- Erin Sports Association Inc.
- Etheridge, Suzanne
- Foundation of Greater Montreal - Malouf Family Fund
- Freschi
- Frontenac Foundation - Pierre Mantha Fund
- Gurudwara Sahib Quebec
- Jeane & Jax Montréal
- Mar-kin Foundation
- Multi Bag Imports
- O-I Canada
- Ogilvy & Ogilvy Inc.
- Playitka Canada Inc.
- Power Corporation of Canada / 152245 Canada Inc.
- St. Viateur Bagel
- Sun Life Financial
- Taxi Advertising Inc.
- Jewish Community Foundation - Sara & Dan Walaston Fund
- Legler, Christine
- Les platriers L.G.
- Lester B. Pearson School Board
- Lodico Transport
- Marando, Nicola
- Merck Frosst Employees Charity Trust Fund
- Moser, Paula
- Murphy, John & Susan
- naturSource
- Nguyen, Tim
- Padlock Distributors
- Palangio, Sondra
- PAWSE Boutique
- PayPal Charitable Giving Fund
- Pilotte, Joe
- Plomberie DOC Inc.
- Poddubiuk, Mark
- Quinlan, William
- Raymond James Canada Foundation
- Recochem Inc.
- Robertson, Erica
- Rooney, Larry
- Rosenzweig, Allan
- Salon Pierre Mon Coiffeur
- Schultz, Richard
- Scott, Anne
- SharkNinja Operating LLC
- Sportlogiq
- St. Andrew's Society of Montreal
- Sullivan, Michael
- Table d'Hôte Théâtre
- Taillon, Gérard
- Tait, David
- Tim Hortons
- Transfiguration of Our Lord Parish
- Tremblay, Sandrine
- Tzu Chi Foundation Canada Eastern Regional Office Montreal District
- United Acoustics and Partitions (2003) Inc.
- Walker Glass Co.
- WAM Media GRP Inc.
- WSP Canada Inc.

\$1,000 +

- Aeroterm Management
- Airbnb
- Baleco Inc.
- Bloom Search Marketing Inc.
- Blouin, Louis
- Boucherie Claude et Henri
- Bussandri Foundation
- Carrière, Guylaine
- Charette, Christian
- Christian Apostolic Church
- Christie, Carolyn
- Collective Community Services
- Cowper Inc.
- Craighead, Jane
- Crestar Limited
- Crossling, Fiona
- Desrochers, Jean
- Erin Sports Association
- Gehlsen, Grant
- Giroux, Rolland
- Goldman, Beryl
- Goldman, Norm & Lillian
- Gordon, Mindy
- Hand, Jessica
- Henry, Diana
- Insitute for Christian Communities (Montreal)
- Jacob, Charles
- Jeremiah 33 Trust
- Jewish Community Foundation - Ali Ettehadiéh Fund
- Jewish Community Foundation - Pierre Boivin Fund

THIRD PARTIES EVENTS

- 4 Origins Brewing Co.
- BDO - Drive Away Hunger
- Beaconsfield Golf Club
- Broadsign
- Café Bloom
- Choice REIT
- Clinique Veterinaire de Pointe St-Charles
- Club Sportif MAA
- Friends of Nordelec Condos
- Hip Hop Drive
- Hockey Helps the Homeless
- Lajeunesse Christmas
- Le Décapsuleur
- Local Supporting Locals
- Lower Canada College Lions
- McGill IT Services
- Mollo
- Remax Signature / Remax l'Espace
- Rustique Pie
- Salon Maniac
- SAP Montreal
- Studio Without Walls (Moda Yoga Griffintown)
- Ye Old Orchard Pub and Grill (NDG)

PARTNERS, COMMUNITY PROGRAMS

- Action main-d'oeuvre
- Action-Gardien, table de concertation communautaire de Pointe-Saint-Charles
- Bâtiment 7
- CABM - Centre d'action bénévole de Montréal Volunteer Bureau
- Camp Le P'tit Bonheur
- Camp musical Père Lindsay
- Carrefour alimentaire Centre-Sud
- CIUSSS-Est
- CIUSSS-Ouest
- Community Food Centres Canada
- Concordia University's Community Service Initiative
- Concordia University's Human Relations in the Department of Applied Human Sciences
- Cuisine-Atout
- Dan Aponte - Photography
- Dans la Rue
- Deloitte
- École Charles-Lemoyne
- École Jeanne Le-Ber
- Emploi-Québec
- Forestore
- FTC soutien informatique
- Garage à musique
- L'Arrimage
- La Cantine pour tous
- La Corbeille Bordeaux-Cartierville
- La Tablee des chefs
- LCSO (Loisirs et culture Sud-Ouest)
- Le Bonhomme à lunettes
- Le Détour
- Les Y du Québec
- Long & McQuade
- McGill University - Department of Family Medicine
- McGill University - Faculty of Dentistry
- McGill University - School of Human Nutrition
- Moisson Montréal
- Orchestre de l'Agora (OSA)
- Orchestre Symphonique de Montréal (OSM)
- Présages
- Projet IMF
- Projet P.A.L.
- RESO (Regroupement économique et sociale du sud-ouest)
- Saint Columba House
- Salesforce Foundation
- St. Gabriel School
- The Dépôt community food centre
- Trajet OJA
- Travail de rue/Action communautaire (TRAC) - Montréal
- Twigg Music
- Una Buro
- United Acoustics and Partitions
- Wilder & Davis Luthiers
- YMCA (Pathways to Education)

This list includes individual donations, donations-in-kind and sponsorships. Thank you as well to the donors who wished to remain anonymous. If we have inadvertently left anyone out, please accept our apologies and let us know so that we can correct our information.



SHARE THE
WARMTH

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“Supporting an organization like Share the Warmth takes energy, influence and time. It is with this in mind that we recognize all of our donors and everyone who supported us through their collective efforts. Thank you for all that you do to ensure that our members can continue to access quality programs and services - so they can all eat, work, learn and grow.”

STÉPHANIE TAILLON
Executive Director

